

# PEOPLE'S DEMOCRATIC MOVEMENT

# VOTE PDM

WE ARE ON THE MOVE!



PAUL LEWIS X



X DELMAUDE RYAN

X DAVID DUBERRY

X CLAUDE HOGAN

DWAYNE HIXON X

DAVID MUNDO OSBORNE X

EMILE DUBERRY X



LET'S CONTINUE REBUILDING WITH APPROVED PROJECTS



**Agriculture**



**ACCESS**

# MANIFESTO 2019



**INFRASTRUCTURE &**

**ROAD DEVELOPMENT**



**YOUTH DEVELOPMENT**



**HOUSING**



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# Message from the Editorial Team

This Manifesto takes stock of the fresh start for Montserrat made and undertaken by PDM since coming to office as the PDM Administration of the Government of Montserrat in 2014. It has been a galloping 5 years from start to finish; and your investment in your PDM remains sound. This 2019 Manifesto will be your assurance document that we remain on track when you re-confirm the PDM for a second term. Our island, Montserrat, has remained one of the best governed and safest place in the Caribbean Zone of Peace:-

- Buoyant economy: local revenue sources stable with revenue up by over \$90 million from exports and international business;<sup>1</sup>
- Economic vibrancy : exports up; aggregate exports have quadrupled to over 1-billion tonnes;
- Construction activity up by \$15 million to over \$69 million with Government support to over 107 housing new starts or renovations (dignity and privacy maintained);
- Commodity imports increased by near \$44 million to almost \$179 million;<sup>2</sup>
- Over 100 additional vehicles per year imported; offsetting the lack of a public transport system;
- Good Governance prevailed: removal of discrimination on the grounds of nationality for children up to age 16 to include free school text-books;
- Expansion of the range of medications offered freely by Government to persons with non-communicable/ chronic illnesses;
- A Ministerial Code observed for the first time by the PDM Administration.

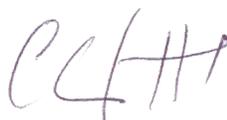
Many of our opponents are trying to convince you that we were not able to secure an over-night 'bail-out' from the UK Government and international donors. We forgive their unrealistic expectations especially because they are relying on the optimism and passion that we bring to our job. While we promised no overnight transformation of Montserrat, we did rightfully expect that the effective response to the needs of Montserrat required a post-World War II type of development plan or at least a launching pad for it.

Finally, by 2019, we had achieved the milestone of an EC\$200,000,000.00 dollar cumulation of grants from the EU and our UK benefactors targeting a number of national infrastructure items identified in our 2014 Manifesto as critical for the economic sustainability of Montserrat. As you will read in this 2019 Manifesto, these key infrastructure items of development are targeted with these 'indicative' funds. The funds are indicative because they are sufficient to progress the projects identified; and open a line of financial support from our British partners. This guarantees the lawful and effective completion of our CIPREG Projects in line with the case made out by your PDM Administration for the people of Montserrat.

The PDM has already started to spend on the projects including the new hospital at the St John's site; and the all-important under-sea fibre optic link that will finally reconnect Montserrat to the global information superhighway. These two achievements alone require some major prayers of thanks to God, but we dare not rest because we are not yet in the 'promised land'.

Our new party leader Paul J. Lewis will now be extending his credibility for achieving green field projects at the spearhead of the PDM unit from 2019 going forward.

I invite you therefore to read through these our blue-prints and substantive agenda for Montserrat, as set out in this Manifesto document. This is your guide for confirming the PDM for a 2<sup>nd</sup> Term.



Signed: Claude E S Hogan for Editorial Team



**PDM On The Move**

## YOUR **PDM** MISSION

*To Make Montserrat one of the most prosperous, healthy, wholesome, self-sustaining islands in the Caribbean.*



## The PDM Vision by the Party Leader



**PDM Party Leader Paul J Lewis** is a man of strong social consciousness. His professional background is in electrical engineering, telecommunications and electronics. He served in the Montserrat public service as an electrical inspector and was vaunted into the public eye, when in the immediate post volcano construction of the temporary government headquarters he unequivocally refused to certify electrical wiring works presented by external contractors as wholly inadequate. Paul's simple concern was the danger that would be posed to his colleague workers from lack of full compliance with Montserrat's electrical code. The contractors eventually complied with the demands of the young electrical inspector who refused to budge even after complaints were lodged at the highest levels of government. The public servants swiftly propelled Paul to President of the Civil

Service Association, a registered trade union; and he did not fail to impress as he administered in a period that heralded a service wide health insurance scheme, improved work place ergonomics, performance appraisal systems, departmental business planning and work programmes measured against the Government's macro-economic framework and National Policy Plans. Not surprisingly by 2014, Paul had graduated by general election to Cabinet Minister status and continues to serve the PDM Administration as Minister of Communications, Works, Labour and Energy at the date of printing this Manifesto; with confirmation required by the people of Montserrat to transition him to Premier of Montserrat.

The out-turn of new roads, road improvements, upgrades to public facilities, buildings and upgrade of the island's lone power company, the Montserrat Utilities Ltd (MUL) which capacity now includes solar energy into the grid are 'feathers in his cap'. Paul's early market engagements for a geo-thermal plant for the island also augurs well for affordable energy that fits well with the island's introduction of a fibre optic undersea cable linking Montserrat at Antigua and Guadeloupe. This is a realization of an ICT strategy achieved within just 5-short years under the watch of Paul J. Lewis.

He now shares his **PDM Vision** for our Nation.

The way forward proposed by the People's Democratic Movement (PDM) as '**The True Pathway to the Prosperity and Sustainability**' of our island. It is founded on a platform of Inclusive Sustainable Growth (ISG). The main idea is to keep our residents at the forefront of all our national plans, projects and programmes as our people are our principal beneficiaries. We believe that the end will not justify the means if our people are not directly involved, engaged and included in all our efforts to improve Montserrat's position in the Caribbean and the World.

Therefore, when we say prosperity we intend that our people will attain their ambitions and life aspirations to:

- own land (have title for a piece of their rock);
- their own homes and vehicle since we have no public service transport system;
- education and training for their children;
- salaries tagged to cost of living;
- job satisfaction (in the most appropriate working conditions);
- access to universal health care;
- a revamped social services programme to include homecare for our elderly;
- a renewed focus on our differently enabled children;

## The PDM Vision cont'd.

- with prospects for increased academic scholarships taking account of special education needs;
- access to pre-vocational/technical training (to include plumbing, electricity, joinery, mechanic) in conjunction with our Montserrat Community College and other local stakeholders;
- increase water capture and storage for export;
- enhanced food security through expanded incentives and support for agriculture and fisheries.

The PDM-Montserrat blue-prints, for realizing our goals for sustaining our nation, are set out in the following pages.

When we say sustainable, we mean long lasting, stress free living coupled with respect for our environment. This can only happen if our goals are clear and our vision is informed by the reasonable needs of our nation re-born from the aftermath of our Soufriere Hills Volcano. We need to be willing to pay homage to nature in going green with our electrical power supply; practicing our traditional agriculture which respects nature; and managing our construction and home building efforts to reduce impact on erosion and loss of our terrestrial space; or washing our plastic and other refuse into the sea (marine environment).

We need to celebrate our festivals with renewed vigour because we understand the importance of tourism twinned with our cultural values, are keys to our future sustenance on this earth. We have a nation to continue building and a country to mold through the embrace of our children in all that we say and do for our island. As you have seen from our achievements outlined in the foregoing pages, our island has never been more poised for take off.

### Capital Investment Programme + CIPREG

The initial EC\$200 million dollars, we have received and programmed into use, we must confess is a major achievement that could make many envious. We in PDM are very happy for our own people. This sum of money will finance and fast-track some key economic infrastructure and service pillars for the sustainable growth of our island, but that is only part of the story. The PDM has effectively opened a pipeline of support from the UK treasury via DFID with these indicative funds. We now have a secure pathway free from the past speculations or realities of corruption, double dealing, procurement bashing and shut-out of ordinary people from a share of this island's economic potential. As you shall see in this our 2019 Manifesto, in anticipation of the initial \$200 million dollar spend, we also had ready approved the policy and strategies to secure the programmes that will sustain the economic growth we need. This will create additional employment to support the services we desperately need in health, education, agriculture, fisheries, financial services, public works, welfare, child safeguarding, sports, culture and housing development in Montserrat.

## Let's Grow Together!

# The PDM Vision cont'd.

## Foundation of PDM Support & Approved Strategies

The UK and EU shared-investment plans for Montserrat are based on our PDM government's commitment to the sustainable growth of the island; respect for law and order; good government; and the implementation of a range of anti-corruption strategies, including a Ministerial Code. The PDM has finally allowed our Montserrat public servants to help us deliver for the benefit of all, the highest standards of transparency, regulatory and oversight structures that will help our people to get along with their lives. We are not only rolling with physical projects; but we have the strategies in place to ensure the most effective implementation of our policies that will result in a boon for our island-home, Montserrat.

## From Projects to Programmes - Our Framework for Continuity:

- ✓ Housing Act 2016 and Regulations in place (upgrade in progress);
- ✓ Tourism Development Plan and Strategy in place
- ✓ Energy Strategy in place
- ✓ Agriculture Strategy and Marketing Plan (food security)
- ✓ Procurement Act and Revised Procurement Regulations in place
- ✓ Health Sector Development and Work Plan in place
- ✓ Universal Access to Health Care Strategy (in progress)
- ✓ Economic Growth Strategy in place
- ✓ National ICT Strategy in place
- ✓ Access Strategy and Approved Ferry Operations Policy
- ✓ National Child Safeguarding Act and Response Plan in place
- ✓ Governance and Reform Plan in place
- ✓ Ministerial Code (provisional)
- ✓ Draft Sports and Recreation Policy;
- ✓ Draft Elderly Care Policy

## Share the Vision ! Let's get All Hands On Deck!

On 18<sup>th</sup> November 2019, I ask you to make the correct and only choice to return PDM to office as we have a comprehensive programme for Montserrat as the **'The True Pathway to the Prosperity and Sustainability'** of our island.



Signed: Paul J Lewis

## Your PDM Team Members/ Our Candidates

*Our PDM Team Members remain positive and effective leaders now fully matured in their roles; and still committed to serving you, the people of Montserrat.*



**DAVID TRIXIE DUBERRY** – a founder of a successful property management and export business in the UK, David has brought his pioneering and youth mobilisation skills to Montserrat. This has resulted in him leading the build-up of the annual St Patrick’s observation from a community event into a national multi-million dollar event that draws thousands to the shores of Montserrat for the week culmination with the 17<sup>th</sup> March observation of a slave uprising on Montserrat; a former plantation home of Irish Managers and British slave landlords. His academic credentials from University of Greenwich and Sheffield University UK are well published. David is also a former first-class cricket representative for Montserrat, a former Montserrat Police Officer and a former national level competitor in the calypso art-form. Trixie is diligent, focused and energetic.



**EMILE DUBERRY** – a founder and owner of Emerald Plumbing Hardware and Services and Emerald Beauty Salon with his wife; Emile was lauded for his post-volcano implementation of the Water Rehabilitation Project (storage and distribution system) for North-Montserrat as a contractor for the Department for International Development (DFID). Not surprisingly, he had the experience of serving over 20 years with the island’s lone water company (MWA) at Management level to back his successful implementation of a multi-million dollar project which further leveraged his entry into his own thriving private company serving the Montserrat community. Emile is a local Lay Preacher who also serves on a number of local boards including the highly regarded Montserrat Utilities Limited (MUL); and the Micro and Small Business Development Committee. He has also served the region on the Board for the Global Water Partnership. Emile is humble, kind and reliable.



**DWAYNE HIXON** - a founder of his own real estate company and pool service operations; Dwayne is also a keen golfer fully engaged with re-establishing Montserrat’s well-renowned Golf course at Old Road Bay, Montserrat. An all-rounder in the building construction industry he has also developed a systematic plan for the more efficient and environmentally friendly mining of aggregates in Montserrat. This includes a focus on delivering a rejuvenated Plymouth as a tourism destination. The plan is to coordinate and utilize local mining companies to systematically clean and restore access to the former capital while earning dollars from exports of the post-volcano stone and ash covering the town. His vision was partly informed by his own genius and the advent of a virtual Montserrat tour produced by a pioneering young Montserrat ICT team. Dwayne is down-to-earth, affable and competent.

## Your PDM Team Members/ Our Candidates



**CLAUDE BAMBI HOGAN** – a Sports lover who proved a formidable Trade Economist with postings served at the Guyana-based CARICOM Secretariat, UN New York, Brussels and Cuba. He was a founding technocrat of the CARICOM-Cuba Trade and Facilitation Office which formalized medical and other training opportunities for CARICOM Nationals in Cuba. A regional integrationist Claude served on the UWI-CED preparatory team of technicians for the 1<sup>st</sup> World Environment Summit at Rio; he was a supporting technician during the founding years of the Association of Caribbean States (ACS); and the transition of the OECS from Secretariat to Commission functions under a Revised Treaty. Claude addressed the Ocean’s Summit 2017 at the United Nations and presented Montserrat’s no-take commitments to protection and conservation of the marine environment having negotiated the entry of JNCC and WAITT as partners with the GoM’s efforts. His service in high profile positions also include Project Manager, University Lecturer and Member of the Montserrat Parliament first elected in 2001 and Cabinet member 2014-17. A local Anglican Lay Preacher, Claude’s academic credentials are well published. He is compassionate, competent, articulate and resourceful.



**DAVID MUNDO OSBORNE** – David Mervyn Osborne, was born on January 25th, 1962, to Mrs. Mary Eleanor Osborne and the late Dr. John Alfred Osborne. David was educated at Langley Boarding School in the United Kingdom following Primary and junior Secondary education in Montserrat. David returned from the UK with the zeal and skills; and assisted his father in the building of the cargo vessels Western Star 2 and Western Sun. These vessels formed a thriving business, the Great Western Shipping, trading in the Caribbean and helping the people of Montserrat with exports and imports. David also started his own trucking and backhoe services and participated in the ash clean-up program during the volcano years. His sand mining business was destroyed by a massive eruption in the Trant’s area. In 2006 David entered active politics with the NPLM then led by his father the late Honourable Doctor John Alfred Osborne. He was first elected in 2009 to the Montserrat Legislative Assembly. By 2012 he owned his own cargo vessel; and by 2017 he was appointed Minister of Agriculture and Housing et al, in the PDM and served as Chair of regional Ministerial Councils. David is kind, diligent, engaging and decisive.



**DELMAUDE RYAN** – Delmaude is an astute leader reflected in her sixteen years Public Service leadership attainment as: Head, Public Sector Reform Unit; Director with responsibility for Performance Management and Development; and Director, Organizational Development. Delmaude’s academic achievements are well published. First elected in 2014, she served as Deputy Premier & Minister responsible for the Ministry of Education, Youth, Sports & Ecclesiastical Affairs and the Ministry of Health & Social Services (2014-2019) and is dubbed the “super minister”. Delmaude held several positions of Chair for a number of Regional Health and Education Organisations. She has earned the respect of her peers for being forthright on issues that affect Montserrat and the people of the Caribbean, and as Chair of OECS Health Ministers, influenced improvements to our pharmaceutical formulary and clinical protocols for consistency in patient care. Delmaude is patient, passionate and supportive.

## **ON THE MOVE: Highlights of Ongoing PDM Policy Actions**

### **1. Economic Growth Strategy Catalysed by CIPREG**

PDM has received from our funding partners, over EC\$200 million to spend to get Montserrat moving. The most in the History of our redevelopment drive! We have received:

- €18,000,000. European Union budget support
- £14,400,000. UK-CIF (Caribbean investment fund)
- £30,000,000. CIPREG
- £5,000,000. Infrastructure priority fund

**Projects that are already approved under PDM and will be progressed in our second term include:**

- a. Break water and Port development at Little Bay. The Preliminary works have begun on this project.
- b. 1MW utility scale Solar power project with battery storage
- c. LED street and public lighting for our communities
- d. A1 Main Road Rehabilitation
- e. A New purpose build Hospital in the North of Montserrat to provide healthcare for all our citizens and our friends and visitors alike.
- f. Housing programmes to benefit our people
- g. Undersea Fiber Optics Cable
- h. Airport runway Resurfacing
- i. Construction of a New Motor Sports Racetrack with starter, timer clock and solar lights for our young people to enjoy.

**Let's continue rebuilding with approved projects**

## 1.1 The Agriculture Strategy

This covers food security that includes more help for farmers and backyard gardeners; incentives for fishers; a marine spatial plan along with Fish Aggregating Devices (FADS) to increase our fishing grounds with fish and sea-life. The plan is to ensure that our nation can supply the local market and return to being able to feed ourselves. Agriculture once formed part of the economic growth engine of Montserrat. PDM will continue to bring it back as



a pillar of Montserrat's economic contributors. The sector is certainly a job creator and holds the key to food security for our community. We will work with the farming and agriculture community to help improve farming skills, upgrade agricultural technology, realise higher levels of produce by introducing fresh seeds and shoots; improved animal stock; and work to build niche export markets for local farmers. We believe tractor support should be subsidized and farm sales should be assisted with a most robust import licencing regime that protects local production from imported products available on Montserrat.



## 1.2 Tourism

This strategy will promote and build out our accommodation offers on Montserrat to include Air B&B access to house rooms as part of our stay-over availability of beds. Our tourism marketing and promotions strategy will need revamping with a target towards markets that will yield us consistent traffic. Tourism numbers on Montserrat will only increase once we have efficient access. The new PDM Administration will work with local stakeholders within the tourism space such as our day tour operators, our diving centers, our bed and breakfast and hotel operators so that we can more effectively sell and market Montserrat internationally. We will revisit the tourist board model as tried and proven to optimize the contributions of all stakeholders working together. Our cultural showcases such as our year-end Carnival, St Patrick's Festival, Calabash Festival, and Literary Festivals will all be repositioned so that our Culture will become a main economic driver. Our performing arts citizens - from singers to dancers to songwriters - must all stay here on island with their skill and earn for themselves and their families. We see how well the Jamaicans have done it. We will be next under PDM!



Special mention must be made here of PDM Candidate David “Trixie” Duberry who has worked to a plan, and pushed hard to transform the St Patrick’s Festival to the number one celebration in the Eastern Caribbean during the March period. Mr Duberry has shown his vision and will continue in the same vein when you elect him to office.

### 1.3 Access Strategy

This will include owning our own ferry and operating it through a local company; guaranteeing jobs for our gifted students in piloting and ship engineering works. Alongside this will be a return to twin-otter services at the John A Osborne Airport with improved comfort and safety getting to and from our island. PDM has re-introduced scheduled twin Otto services to Montserrat starting during peak seasons towards the end of Carnival 2019. Our DFID partners have given approval of our twin otter approach, and also our plans to use present funding to purchase Montserrat’s very own ferry, operated in conjunction with our private sector. Our access support is now permanent, and we now need to place it on a sustainable footing. We are committed.

### 1.4 Energy Strategy



We propose to add wind and other natural energy sources to our solar energy field already in place; so that we attract external funding opportunities and investors who are shifting to low carbon production locations with the added attraction of Montserrat, sand, sea and sun. We may also be able to produce artificial fuels using our natural energy sources of solar, wind and potentially still our geothermal energy; We shall not rest until we achieve our goals for energy use as an enriching service on our island.

### 1.5 Housing Strategy

Our housing strategy sets out very clearly that we intend to spend the next tranche of financing already in hand of some \$13-15 million dollars, not only on restructuring our management to ensure fairness and transparency in housing allocation; but that we intend to offer a range of solutions for welfare and commercial housing. These will include

our still quite effective range of financial assistance, material grants, home improvement, home finishing grants and service lots at \$1 (terms and conditions apply); along with the now very popular Housing Investment Programme (HIP) introduced by Minister Claude Hogan. That programme has also resulted in the reduction of the 15-year charge to 5 years so that homeowners can be free to maintain, improve or add to their own homes. Our aim is to help homeowners expand and alter their own homes within 5 years because a little grant-aide should not stymie the growth and development of the accommodation we need on Montserrat for rental purposes and to house certain stay-over tourists. We made over 107 interventions in housing support in the past 5 years under the HIP and Home programmes without great fanfare. Mr. Hogan insisted that housing is private property, and recipients should in our cultural context be allowed to enjoy the dignity and respect as been the main provider of their various homes and accommodation choices.



### **1.6 Mining Strategy**

Mining is included in our other accompanying plans and strategies, in addition to building port facilities, hospital, roads, housing and adding plant and equipment to the island. We hope to increase mining by staking out claims for our miners in Forte Ghaut and target the clean out of rocks and debris in Plymouth using our local truck and heavy equipment owners. That would make Plymouth as a much anticipated tourism attraction if its roads can be unearthed and made available for controlled visit, subject to the science from our MVO.

## **2. Pathway to Prosperity Programme (PPP)**

Our PDM Administration's Pathway to Prosperity Programme includes the development of Montserrat's Residence by Investments Programme (MRIP). This will be yet another means for us to raise external revenue outside of DFID. At present, persons wishing to access this programme are required to make a US\$150,000 property investment towards a home, or other forms of real estate on the island. We will study the model of other countries who have similar programmes, and put together the incentives packages unique to Montserrat. This will be complete with full marketing and promotions support to attract such investments to our shores. We actually recalled that Old Towne and Olveston were built following the same model, but we understand the need for new approaches and not to sell our island cheap as part of the sun, sea, sand and zone of peace that is the Caribbean. Through this programme, we will be able to raise monies and thus be able to do much investment in areas such as Culture, Festivals and Carnival, Youth Leisure & Sports, Elderly Leisure and Care and also direct community development programmes in our various villages. On the latter we intend to introduce a form of local government or some type of return to constituencies so community action can prosper again in Montserrat.

## 2.1 Medical Schools

Fellow Citizens, we are actively pursuing the return of a Medical School to Montserrat; and we recently hosted some investors on island in this regard. Everything cannot be done in 5 years, but we are ready now. We will be charging a special task force to engage with the International Medical Universities. Having a medical school here is a rapid way to increase our population numbers and help push forward our island's economic activity via direct investment, and foreign capital coming in and turning over within our economy.

The PDM's vision is for a medical school with around 200-500 students. This will increase Montserrat's population by around 10%. Montserrat will see benefits in job creation in areas such as rental accommodation, job creation for our IT Engineers, Security persons, our respected cleaners, building and maintenance service providers, office attendants, accountants and a whole range of other services both directly and indirectly linked to any medical school that will be located here. As we look towards bringing back a Medical School, that is why we must have all the key infrastructure being developed alongside this pursuit.

## 2.2 Water Bottling

Continuing with the Private sector theme, your PDM Team will continue negotiations with interested parties towards setting up at least one commercial water bottling plant on Montserrat for the export of our Spring Water. We have been engaging with several investors and will work with our technicians to scale back or timetable the level of investment to assist the major water bottling ventures knocking on our door. This we will do without compromising our national water demand or supply. We can provide water and supplies for the increasing number of yachts and cruise ships choosing Montserrat as a stop-over, especially as in the past 5-years we implemented 'Sail Clear' to rapidly clear yachts into Port Little Bay; and the Red Ensign has been formalized as an extension of our customs and marine administration framework.

## 2.3 Financial Services & Business Support Strategy

Fellow Citizens, we have looked at the international landscape and Montserrat cannot afford to be left behind as the world moves forward rapidly. Your re-elected PDM Administration will embark upon bringing back onstream our Offshore Financial Services Sector. This will be another measure for raising our own revenue to compliment our UK aid programme, and the help we get from our international partners. Your PDM will lead on this with a re-drafted Financial Services Policy that strongly supports the Governor's lead in creating a respected Offshore Financial Services Sector in Montserrat. We will take the necessary advice and give the Governor and our island the proper Legislation needed to make business prosper in off-shore banking, now called financial services which has the potential to employ a large number of people and also adds to tourism when the money owners visit our paradise known for safe and tranquil living. Who wouldn't wish to visit their bank in Montserrat? We will therefore work diligently with our UK partners to make Montserrat 100% compliant, and a safe haven for those seeking international offshore financial services. With 50 international banks setting up here in the medium term; that will be 50 high paying jobs on our shores, and 50 additional means for the

private sector to show growth with quality. We are very clear that while the Governor is responsible for the regulation of financial services, the local government is charged with the promotion and development of the industry on our island.

Your PDM Administration will therefore continue to provide for our local private sector through duty free concessions, business development grants, small business support and technical assistance to expand their range of services. We envisage joint venture and services to be expanded not only in mining and construction, but in trust and off-shore financial services support, tourism services and construction.

## 2.4 Port Facilities and Breakwater



### Funding Partners

- Government of Montserrat utilising £7 million of European Development Fund (EDF-11) resources
- Caribbean Development Bank (CDB) (through the UK Caribbean Infrastructure Fund (UKCIF))

### Implementing Agency

- Government of Montserrat
- Ministry of Finance & Economic Management
- Ministry of Communications, Works, Energy & Labour

We will never sell out our Port to allow foreign investors to charge you our people to import your own goods and cargo.

A Paul Lewis led PDM Administration will take advantage of the vast opportunities that exist in the liberalization of global trade. We have many small sized manufacturers here on island. It is time for you all to grow and export your products globally. It is time for us to rent a shelf in Tesco, United Kingdom supermarkets and sell all things niche-Montserrat.

My PDM Administration's strategy will be simple; we will use the power of the internet to market and expose your offerings further. We will additionally provide technical assistance towards the development of your niche-products for export. We will continue to invest in overseas training opportunities and skills improvement for members of the small business community. We will partner with businesses in various sectors outside of Montserrat to increase product marketability for our goods coming out of Montserrat. We will approach and work with international funding agencies outside of DFID to bring them on board towards helping us achieve our vision of ensuring that no one is left behind as we work to ensure our economy rises again. We only need to cooperate with each other. We have many people with great business ideas here. I can assure both young persons, and the senior members of our community that the new PDM Administration that I will lead, will have your back. We will guide and work with you to realise your goals.

### Project Description

- Construction of a safe harbour at Port Little Bay to reduce the impact of reduce down-time especially in times of poor weather and provide shelter for vessels during rough seas.
- Project Details 150m long Jetty with at 300m Breakwater extending from the Rendezvous Bluff.
- New cargo handling equipment for the Montserrat Port Authority.
- Institutional Strengthening and training for the staff of the

## 2.5 Construction

Within the Construction sector, we realise that you too need a big break. We will boost the spending potential of our local contractors by reducing government's withholding tax for them from its current high of 15% to around 5%. PDM will introduce a major contract management agency into the local market



accountable under the government's Project Management Office (PMO).

Another area in which we plan to create employment in the construction sector would be via PDM's **Cork Hill, Foxes Bay and Richmond Hill Clean UP and Rehabilitation Programme**. My PDM Team will continue our conversation with the Montserrat Volcano Observatory to assess the scientific advisory requirements towards lowering further the hazard level for these areas. This will give banks and insurance companies the confidence and legal footing to offer their products and services to residents who once lived in these



areas and who may wish to go in and do work on their properties. This will be a huge boost to Montserrat, providing hundreds of new jobs across the board. We are also conscious that certain public services would need to be made available in these now marginalized areas that have great economic growth potential.

## 2.6 Re-population Strategy

Your PDM Team understands fully that Montserrat, despite our best efforts, will struggle to be sustainable without a Population Growth Strategy. Montserrat's **True Pathway to Prosperity and Sustainability** is also very much dependent upon us bringing on board Foreign Direct Investment (FDI) into Montserrat, with Investors who are willing to set up industries here so that jobs can be created. The **PDM's Economic and Population Growth Strategy (EPGS)** will be centred around creating the environment for the realisation of good opportunities for honest, hard-working citizens of this island. We intend to grow Montserrat's population via a four-way approach.

- a) Montserratians in the Diaspora who wish to return home (modalities to include agreement with the UK Government on support and re-settlement).
- b) New residents from other parts of the world who want to make Montserrat home as set out in our **Montserrat Residence by Investment Programme (MRIP)**;
- c) Securing our new-Montserratians or non-national programme that includes teachers, nurses, artisans, and vocational workers required to keep the re-building efforts steady and ongoing. This will include longer work permit periods; and a flexibility on inducements to stay on Montserrat. We have already confirmed non-national inclusive in education for all up to age 16; access to emergency health care; and access to re-settlement support on Montserrat tailored to meet various circumstances.
- d) Expanding our Expatriate Residential Tourism Market - We will work quickly to attract Expatriates back to Montserrat in their numbers, by re-establishing Montserrat's very own **Old Road Bay Golf Course**. I wish here to commend and recognise PDM Candidate Mr. Dwayne Hixon, who himself worked on the now destroyed Belham Valley Golf course when he was a teenager, and knows first-hand what benefits a golf course can bring. Besides jobs for those who live here, the Old Road Bay Golf Course will be an attractive feature that we can market to the Expatriate community abroad. In addition,

the international profile of Montserrat will be impacted positively with a Golf Course here on island. Mr Hixon has gone so far as to have invested his very own finances towards starting the golf course project along Old Roads Bay at the base of Belham Valley. My PDM Administration will give support to local initiatives such as these, where they are known and demonstrated to be feasible, and are aligned with our island's strategic objectives, and economic prosperity.

## 2.7 Universal Access to Health Care Strategy

Fellow Citizens, Healthcare is our nation's future. Under the new PDM Administration, our new Hospital shall be built. DFID has signed off on the construction of a brand-new purpose-built hospital for Montserrat starting with funds from the £30 million Capital Investment Programme. A modern hospital will serve to transform the favourability of Montserrat as a place to visit, live and work. In addition, the new Hospital Project will provide jobs for our local contractors and labourers. Other businesses that service the construction industry will also benefit and of course the future hospital will need additional staff and trained technicians to manage and maintain the new technologies to be installed at our New Glendon Hospital. PDM will implement the DFID/Mott McDonald recommendations for Universal Access to Health care for all residents.

## 2.8 Montserrat Growth Council (MGC)

### MGC Purpose

As the global economic and political order continues to change, policymakers and politicians need all the crucial and critical advice they can get to make the key decisions regarding the nation's economic and social survival and growth. The old models of economic productions are no longer valid and monetary & fiscal narrative is not enough to sustain and grow the economies. This is, especially, true for smaller economies who are far more vulnerable to global shocks and do not possess all the tools to mitigate the negative impacts when the global economy takes the turn for the worst. In other words, smaller states have lots more to lose when the global economic order faces serious headwinds.

### Key Points of MGC

1. MGC is not a **political platform**. It is an independent body of individuals who are invited to offer their insights, analysis and assessment for the betterment of Montserrat to the sitting Government and the Premier.
2. The recommendations given by MGC will be in a public domain so the general public can see what is being offered by the collective wisdom and the Premier will respond to each report when it is published.
3. The council's aim is to raise Montserrat's collective aspirations, to encourage the government to make deliberate choices, and to act with conviction.

## 3 Transitioning to the Digital Economy & ICT Strategy

Implementation of the Fibre Optics Cable that will link Montserrat into the Global Information Super Highway is on the way. Our children will be able to gain even more connectivity and access to the new international knowledge network from which we were disconnected since 1995.

Under PDM we have established a Cyber Security Center with trained local experts. Other works to be ready for Fibre Optics and the vast opportunities it will bring for our people include Bills to be taken to the Legislative Assembly upon our re-election. These include:

- The Cybercrime Bill 2019
- The Data Protection Bill 2019
- Electronic Evidence Bill 2019
- Electronic Filing Bill 2019
- Electronic Funds Transfer (Offences) Bill 2019
- Electronic Transactions Amendment Act 2019
- Copyright Bill 2019

In addition, we have begun the work for the creation of the first ever Montserrat ICT City and Renewable Energy Center. This will be a business park with all the necessary equipment and tech support to allow residents to work anywhere in the world while living on Montserrat. Conversations towards developing training schemes with international companies are already on the way. Montserrat's Fibre Optic connection will also enable opportunities for:

- Call centres
- Data processing operations
- Server farms

Another area of focus for PDM-Montserrat will be in the advancement of financial technology built upon Blockchain and financial technology (Fintech) These will require **Legislation for cross-border transfer of data.**

### *Why Montserrat & the Benefits?*

1. Montserrat has a peaceful environment and physical security with competitively priced accommodation with Montserrat's biggest advantage being **its low-cost life-style compared to many other global locations.**
2. Having a blockchain entity will allow the Government to collect registration fees as revenue for the government.
3. Our local-young-tech savvy persons will be trained-up for work in the blockchain; and will earn globally competitive pay and job satisfaction. According to the **Caribbean Association of Blockchain** the industry will be worth **US\$20 billion by 2024.**
4. Efficient supply chains through the use of blockchain technology will support Montserrat's own niches in supply markets.
5. Blockchain technology can also enhance health data analysis and the protection of sensitive information.



### 3.1 Education, Youth & Sports

Your PDM Administration will put Education, our children and Teachers back where they belong. At the top! I wish to applaud our teachers for their hard work and tenacity in tough circumstances. Your re-confirmed PDM Administration will re-engage in conversations with key stakeholders locally, our Education Administrators, and our international partners towards re-aligning our Education programmes and curriculum to promote and advance more on the ideals of self-employment, skills and entrepreneurship which is within the minds



and grasp of our young people. It is through entrepreneurship that the private sector growth will be maintained. We must train the minds of our youth to be business savvy. We will ensure the Education our children receive and reflects the realities of where the world is today, and where it is headed. In addition to free text books and school lunch support, PDM will promote and add all elements of the constitutional provision for 'free education' up to age 16; and explore pushing the free education age limit up to age 18. PDM will also continue to advance the Business Case for the development of a New Montserrat Secondary School (MSS) Plant.

The PDM-led Government has recruited and appointed a Recreational and Facilities Manager to lead the maintenance of facilities island-wide (basketball, netball, tennis, cricket, gym). All playgrounds will continue to be upgraded and a new one established in Isles Bay; plus a Little Bay Sports and Recreational Park for our children. PDM will formalize the establishment and recognition of a cadre of Sports and Cultural Ambassadors and incentivize those positions as national assets; alongside support for our retired artists and sporting icons. A Young Entrepreneurs Agriculture Incubator will come fully into existence early in our 2nd Term.

### 3.2 Environment, Climate Change and Green Economy

A key on our agenda is the greening of our economy in response to environmental concerns and climate change which are drawing major financing from governments and private sector high net worth individuals. We have already attracted the WAITT Institute's Blue Halo initiative; the UK Joint Nature Conservation Committee (JNCC) together with the UK Overseas Territories Conservation Forum (UKOTCF). We expect to resume talks with our BVI neighbour Richard Branson regarding homage to the number 5 Beatle, Sir George Martin who brought a world-class Air Studios to Montserrat. We wish to accept all entreaties to pay homage to Sir George in Montserrat consistent with our environmental programme under the theme, '**Green and Connected Living for Our Citizens**'.

Our renewable energy programme is also environmentally focused, in reducing our reliance on fossil fuels. The PDM has cut the use of single use plastics in Government departments and will extend that programme to the general public in the coming months. We intend to build on our climate change profile by exploring more opportunities for our citizens within the Green economy. The green economy impacts not just beach clean-ups and proper garbage disposa. We will invest in agriculture, construction, energy, health and well-being. There are vast opportunities for job creation for our people and especially our young people in going green. We welcome the initiative to clean-up and re-use glass bottles on Montserrat. The PDM will maintain its commitments within

**Transparency ✕ Equality ✕ Accountability ✕ Integrity**





the UN System and other global initiative to engage in the blue and green economy prospects while protecting and managing our environments for future generations.

### 3.3 Solar Energy

We have introduced, under PDM, solar energy into our National Grid via phase 1 of an eventual 1MW Project. That is a first for Montserrat. PDM recognises that this will not be enough to ease the Energy cost burden on our people and businesses. Thus, in pursuit of Geothermal exploitation, last year we began a process of Early

Market Engagement to seek partners to build a surface plant to take Geothermal forward towards full electricity generation. Upon re-election, we will pursue the continuation of this process by inviting tenders to begin the work of realising Geothermal energy into our National Grid, so we can all benefit.

## 4 Fiscal & Other Policies

Some further key Policies and Programmes which will be a hallmark of this new PDM Administration will be:

- Duty free concessions on solar panels, inverters to encourage renewable energy use in homes;
- Energy conservation via duty free concessions on energy efficient household appliances and LED bulbs
- Continued duty-free concessions for Electric vehicles with plans to extend the upgraded offering to the Hybrids
- Duty free concessions on baby clothes and anything for babies coming into Montserrat
- Finalize fixing the pensions mess that has disadvantaged many Civil servants, created from the previous administration not putting our workers first
- Ensure every worker on Montserrat takes home more money from their pay, by adjusting the tax threshold for our citizens
- Deliver the balance of Civil servants' salary increase. PDM will work to give the remaining 7% salary increase to our Civil servants and improve the efficiency of processing increments. We are at a stage in our continuing conversation with our UK Partners to reach positive closure
- Increase the welfare support package up to the recommended level and disburse to qualified applicants
- Revisit the linking of pensions to salary increases to make pension increases automatic
- Make permanent the lock of pensions to be no less than the welfare allowance
- Create a Unit to provide home-care for senior citizens, home-bound or challenged residents
- Make permanent the waiver of the financial requirement for Belonger Status of Montserrat linked to a reasonable number of years of residency
- Implement measures to prevent the Statelessness of children born in Montserrat
- Reduce the cost of living chiefly by addressing the CIF charges on imports by guaranteeing, inter alia, that port improvement works allow for the direct landing of goods at Montserrat
- Formalize implementation of a minimum wage regime to protect workers under law
- Further reduce the cost of energy and its impact on the environment by adding to solar, wind and geothermal power to the national grid
- Further modernize Agriculture and Fisheries in conjunction with our International NGO partners JNCC and the WAITT Institute

- Add a food storage and packaging plant to allow local producers to extend the shelf-life of our local foods and fruits.
- Introduce the manufacture of plastics bottles or their equivalent to improve the export potential of local spring water with due regard for recycling and keeping our terrestrial and marine environment plastic free.

## 5. Summary & Conclusions: Good Governance, Equity, Fairness & the Ministerial Code

With these coming elections the people of Montserrat have a choice before you to support a well-established team - PDM. We can only get better. We commit to continuing to implement all that we have started to do:

- ✓ bring on-stream projects that have been approved and are ready to go, that will benefit you;
- ✓ grow the private sector and earn revenue with and outside of DFID;
- ✓ modernize and incentivize the most effective public services;
- ✓ build new and critical infrastructure to secure sustainable growth and development;
- ✓ take Montserrat unto the **Pathway of True Prosperity and Sustainability**.

We shall accomplish national development together:

- ✓ via a programme of inclusiveness guided by the rule-of-law;
- ✓ genuine care and concern for the well-being, welfare, livelihoods and growth of all citizens and residents;
- ✓ working tirelessly through the difficult years as a PDM and onwards;
- ✓ actively and positively continuing to demonstrate to you our people and our international partners that we have matured wonderfully;
- ✓ maintain our serious commitment to the livelihoods of our people and the self-sustainability of our island through good governance and accountability;
- ✓ adherence to a Ministerial Code of Conduct.

# Ain't no Stopping us Now !

On 18<sup>th</sup> November 2019, we ask you to make the correct and only choice to return PDM to office. Vote for the 7 PDM Candidates and put a single political party into office to serve you most effectively and efficiency.

## 6. Our Proposal:

- ❖ Re-elect PDM for a 2<sup>nd</sup> Term and Let's Grow Together with PDM;
- ❖ Let PDM continue to Lead on **The True Pathway to the Prosperity and Sustainability of Montserrat**.

### Endnotes

- 1 All statistical data in this document compares economic and other performance over the period 2010-2013 compared to the period 2015-2018.
- 2 For the details of the summary statistics used in this Manifesto document, go to: <https://statistics.gov.ms/subjects/economic-statistics/> or for a wider context surf from <https://statistics.gov.ms> Facebook.com/pdm

# Vote PDM

## Sample Ballot Paper We Are On The Move

	<b>DUBERRY, David 'Trixie'</b> Woodlands Businessman	X
	<b>DUBERRY, Emile</b> Manjack Businessman	X
	<b>HIXON, Dwayne</b> Runaway Ghaut Businessman	X
	<b>HOGAN, Claude 'Bambi'</b> Lawyer's Mountain Politician	X
	<b>LEWIS, Paul J.</b> St. Peter's Politician	X
	<b>OSBORNE, David 'Mundo'</b> Old Town Politician	X
	<b>RYAN, Delmaude</b> Manjack Politician	X



# PDM ON THE MOVE



**Transparency**



**Equality**



**Accountability**



**Integrity**